Implementing social investment



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Social Investment Unit
June 2016



What is social investment?

Social investment is about improving the lives of New Zealanders by applying rigorous and evidence-based investment practices to social services

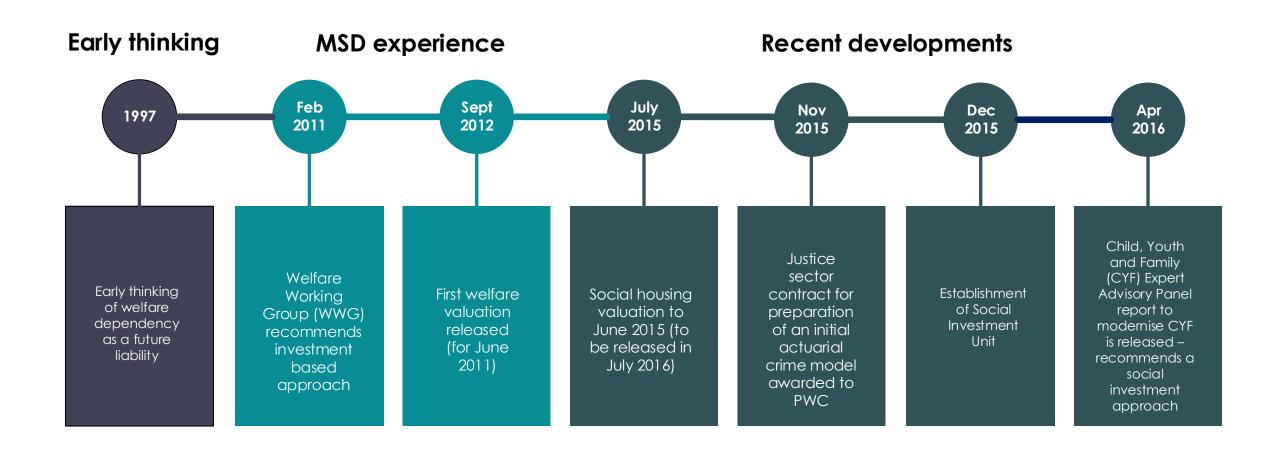


Social investment is about people, not agencies.

It's about understanding whether public services to New Zealanders are delivering the right results

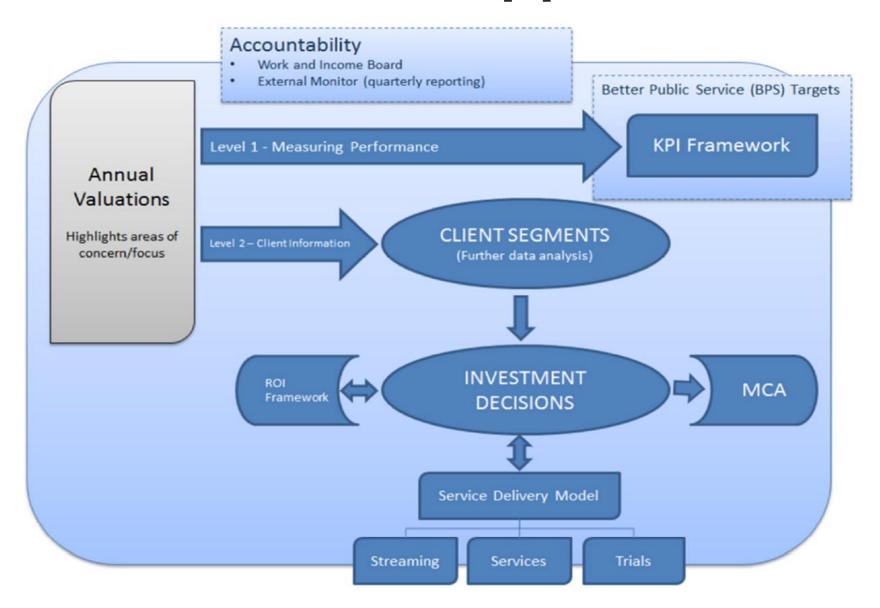
– for individuals and for the country.

Evolution of social investment



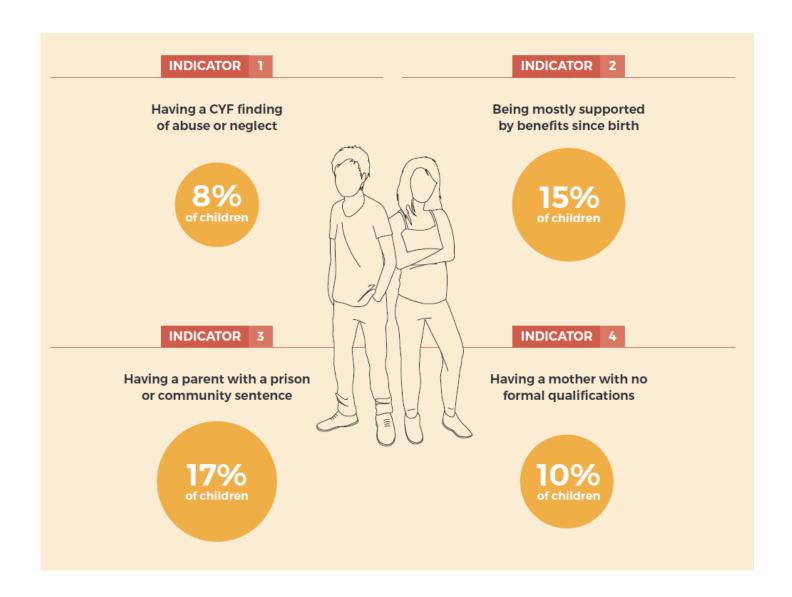


Welfare investment approach





Why an investment approach matters





What now?

We have established the Social Investment Unit to deliver the tools and infrastructure required to support a social investment approach and provide independent cross-sector advice



Our direction is set

To improve the lives of New Zealanders by investing in services we know work and managing the longer-term costs to Government

We'll enable a collective approach to investing in what works to improve the lives of New Zealanders, creating lasting change

The Social Investment Unit

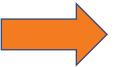
The Social Investment Unit (SIU) is an agency-neutral 'engine room' that is driving and coordinating the shift towards social investment

ADVISE - PARTNER - DELIVER



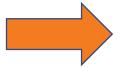
We're working differently

From 'Agency' view



To 'Lifetime' view

From 'Spending'



To 'Investing'

- Evidence-based
- Continually learning
- Improving investment decisions



Components of the SIU

Data

Infrastructure



Innovation

Lab



Evidence

Insight



Investment

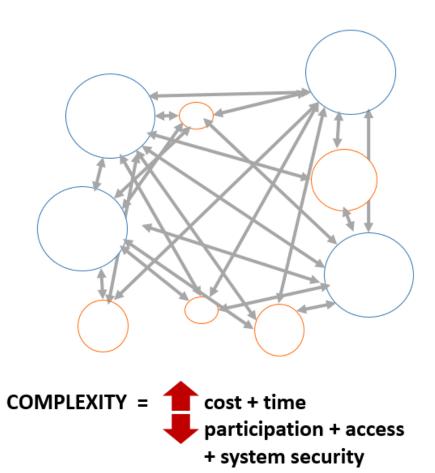
Advice

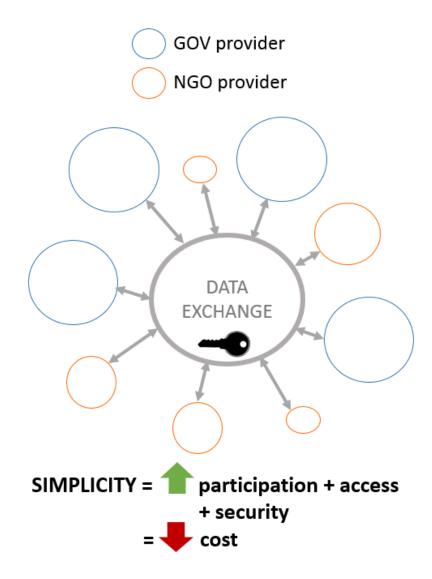


Embedding change



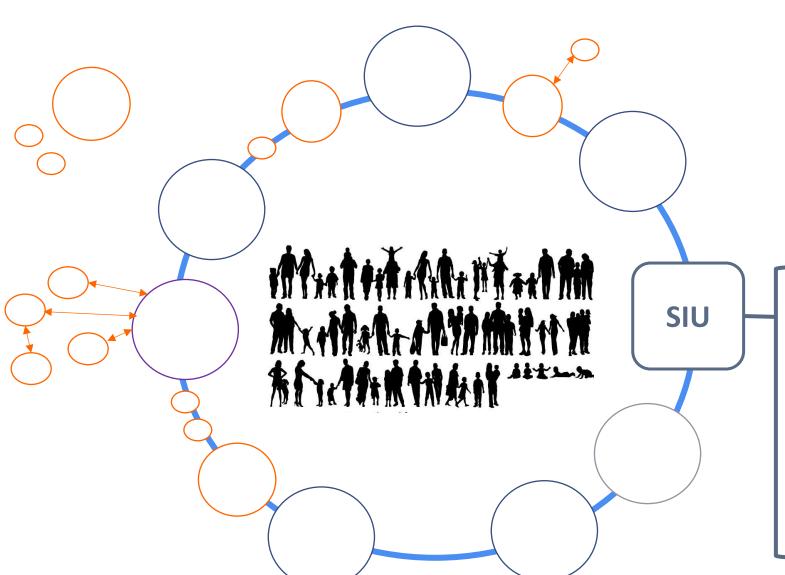
Data highway







Future data highway



GOV provider

NGO provider

Support Services

'Consolidated' Provider

Data Highway

SIU...just one more stop on the highway:

- Data Standards
- Data Governance
- Highway repairs and maintenance
- Highway 'patrol' (WOF, rego)
- Evidence + Insight
- Investment Advice

'Highway operations' spun out in future?

Independent Board?

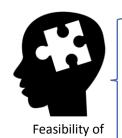


Building an evidence system

Bringing together evidence on policy matters and populations in a way that's easily accessible, to ensure evaluative information is used in decision-making

Evaluation activity

(with Superu) Synthesis



Evaluation

Population



Evidence standards

Social investment approach to decision-making

agencies, and Treasury) Analysis (with Stats NZ







Investment in services





Effectiveness

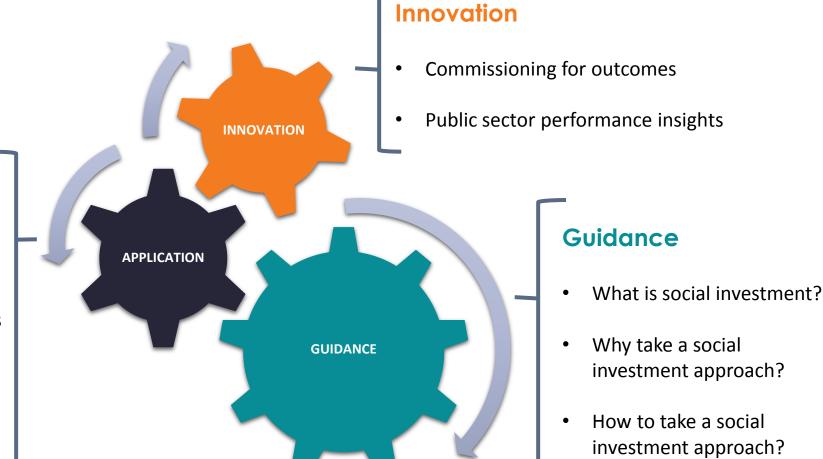
Impact (ROI)



Investment advice

Application

- High priority analysis and insights the 'test case'
- Agencies' own investment approaches
- Alignment with other processes, e.g. Treasury's budget advice
- Consistency between actuarial approaches





What will the system look like?





Lots of work still to be done

Scope	Funding model	Levels of application	Outcome measures
Which investments does the model apply to?	Does Social Investment fit within current appropriation funding model?	How far into the current system does this go?	How is the return on investment defined?
Data platforms Where will the information be stored? How will it be shared?	Analytics Who analyses the data? How is this done consistently?	Institutional context for delivery Is Social Investment to be delivered under current institutional arrangements or a new model?	Role of each agency in the end-state Each agency has different pressures and levels of maturity



What next...



