

Stewardship and the City



Deputy Commissioner, Auckland

Reporting to the State Services Commissioner with responsibility for :

- Working with Chief Executives and senior leaders in Wellington and Auckland to advance Auckland issues and national issues that have a disproportionate impact in Auckland
- Attracting, retaining and developing public sector talent
- Developing and nurturing effective relationships with key stakeholders with a focus on realising collective impact
- Leading the continued development of Central Government's presence in Auckland
- Providing leadership to the Auckland Policy Office

Role context

•McKay Report conclusions:

1. The time has never been better for government to apply senior leadership to priorities for which Auckland is pivotal to achieving national outcomes.
2. There is a specific role for system oversight, facilitating the tier two senior leadership group in Auckland and collaborating with Auckland
3. Auckland presents an opportunity to embrace new ways of working to design and implement public services
4. Government should adopt a spatial lens to develop and implement policy
5. Auckland is home to a rich ecosystem of potential partners who can leverage government investment and share the risk in achieving its objectives, but this requires a different way of working
6. The Auckland Policy Office should grow to include more agencies, foster connections between ministers and officials in Auckland, provide a system-wide view of Auckland for central government, and be an enabler for collaboration, shared data and evidence, escalation, evaluation, and risk management

In short....

- Wellington's pretty crap at dealing with Auckland – “could do better”

[a history of new public management in 90 seconds...]

stewardship

noun stew·ard·ship \ 'stü-ərd- ,ship, 'styü-; 'st(y)ürd-\

:

the activity or job of protecting and
being responsible for something

- Stewardship vs Agency theory

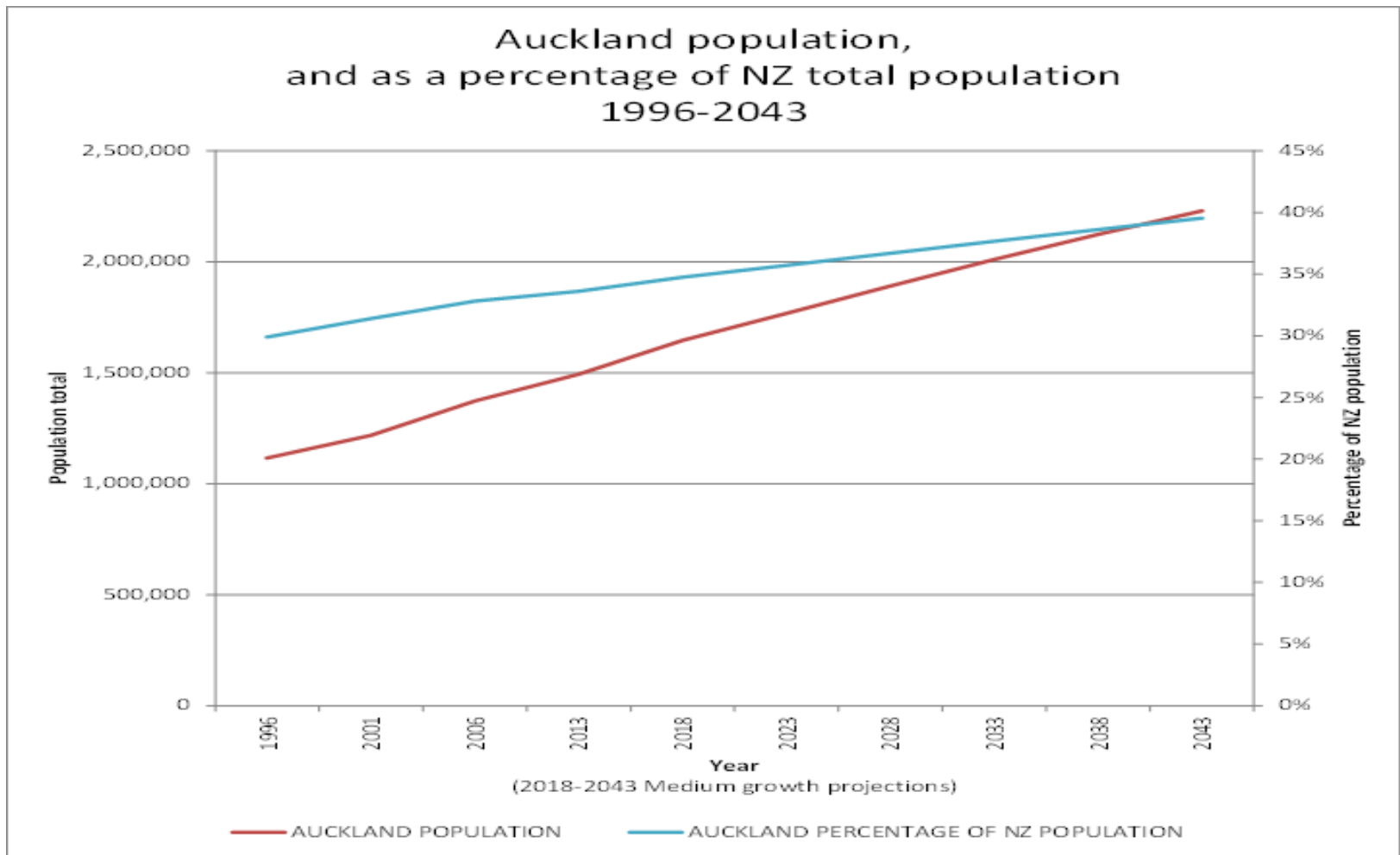
Dimensions of Stewardship

- Institutional: Individual agencies *and* cross agency (APO)
- Jurisdictional: CG *and* LG
- Spatial: Wellington *and* Auckland
- Temporal: Today *and* tomorrow (Auckland Career Board)
- Demographic: Middle class pakeha *and* others

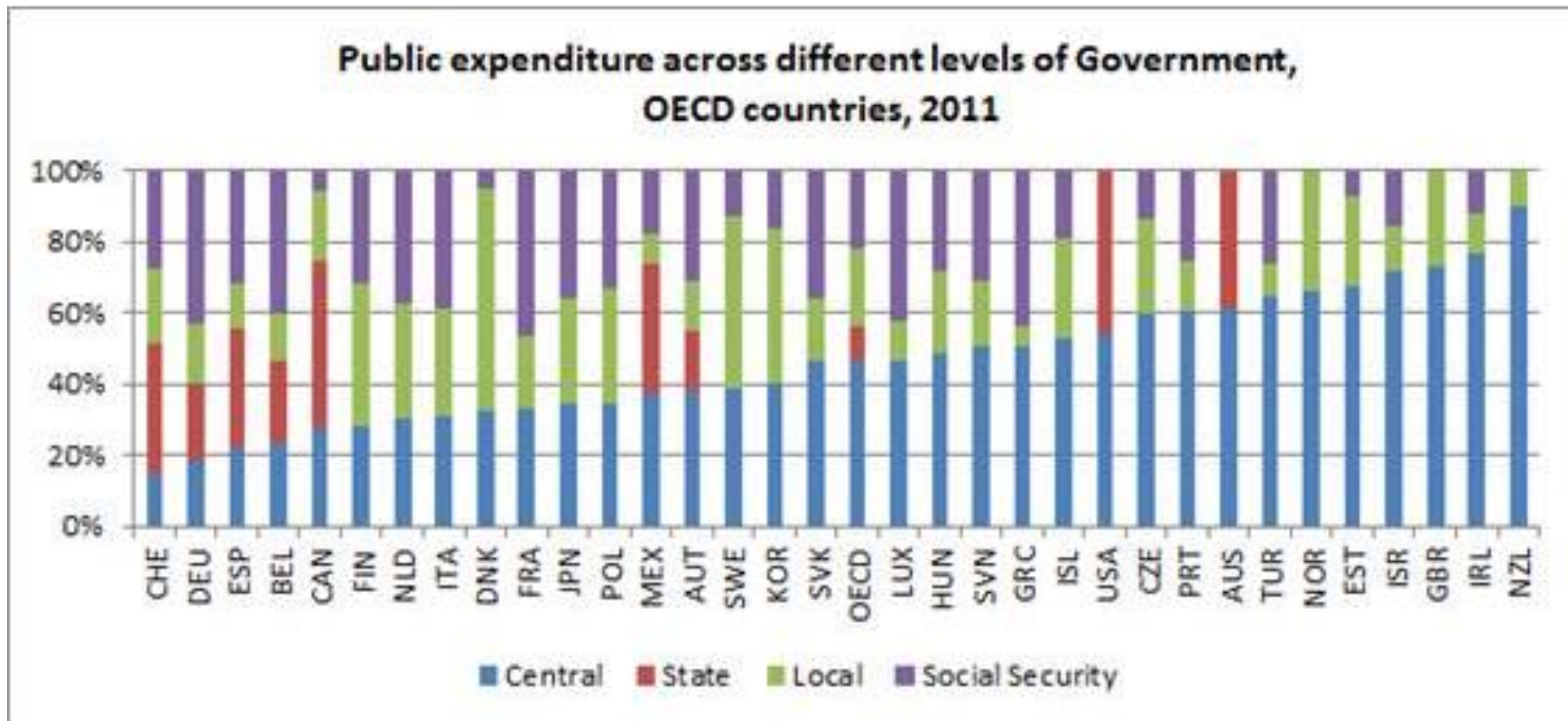
Enough theory: let's talk Auckland



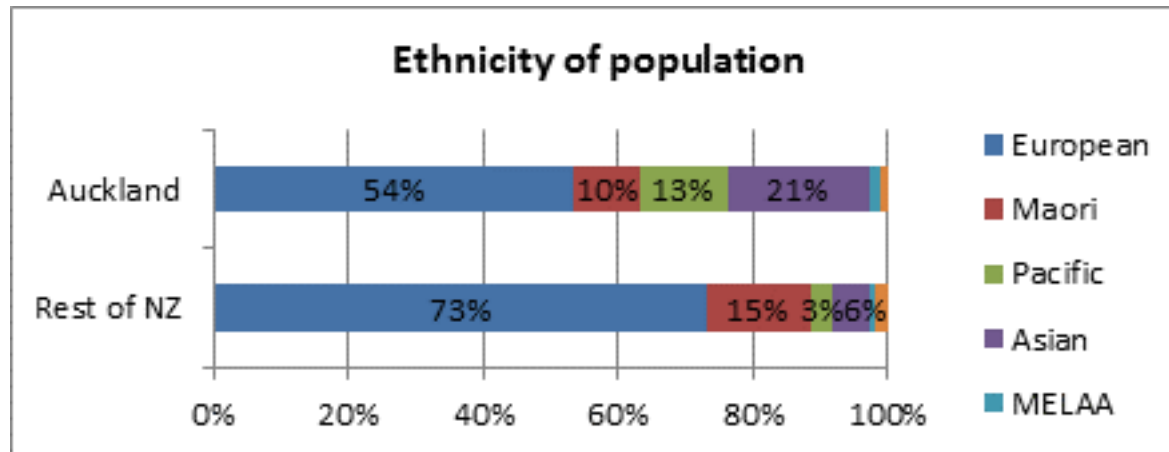
Auckland's growing up....



...but it's still tied to the apron [purse] strings

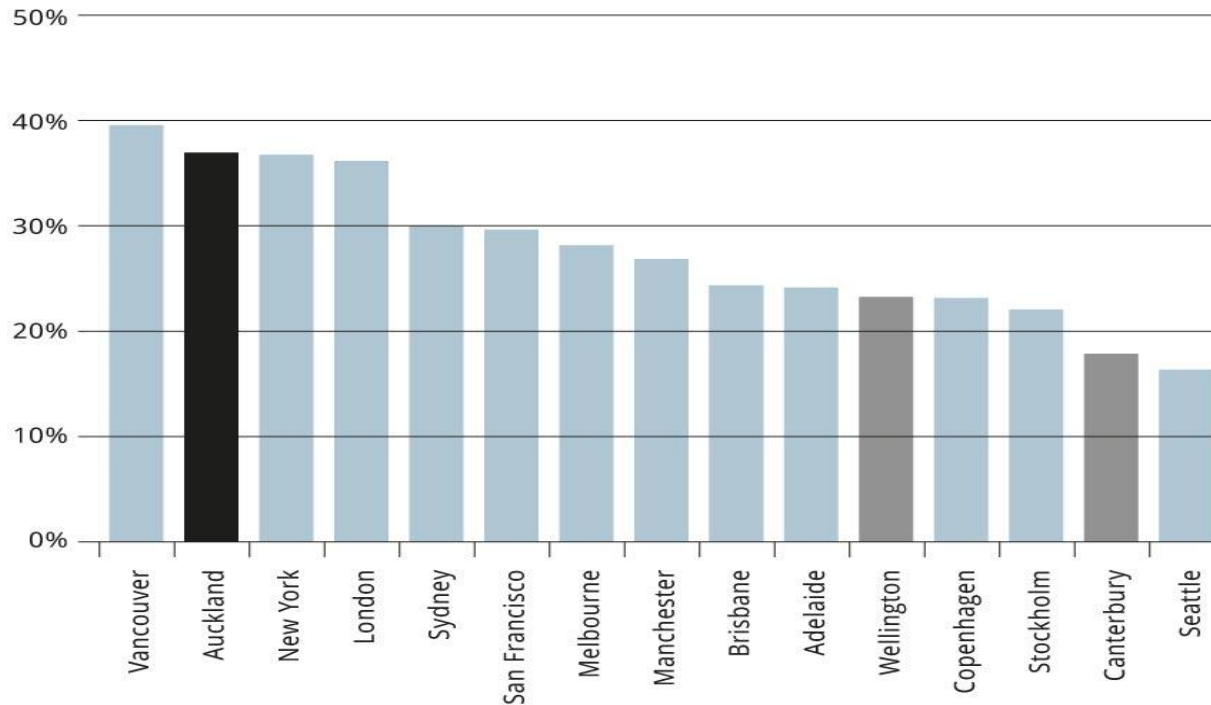


Auckland's different to the rest of NZ....



...is already one of the world's most diverse cities....

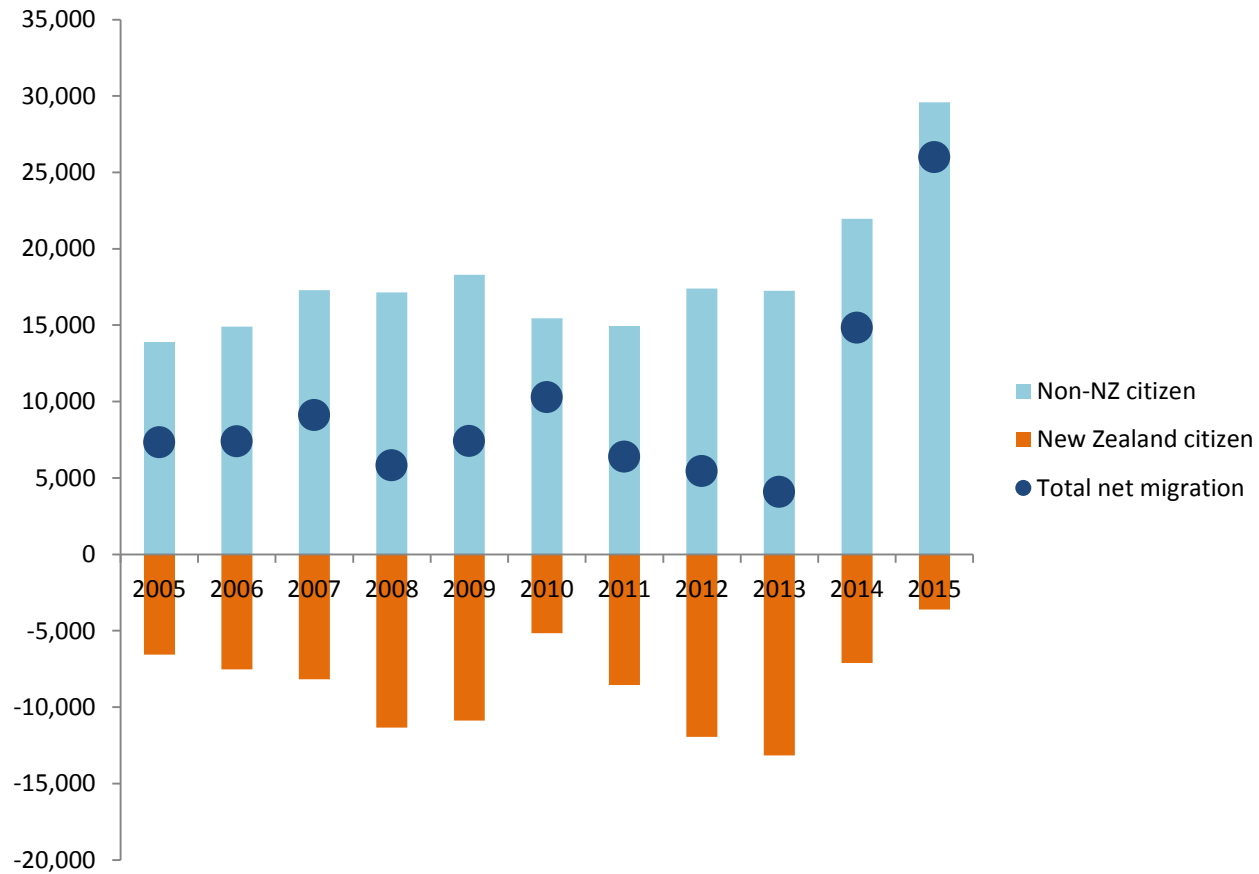
C. OVERSEAS BORN AS A PERCENTAGE OF TOTAL POPULATION, 2011 (OR LATEST AVAILABLE)



Source: Statistics Canada, Statistics New Zealand, United States Census Bureau, Official for National Statistics, Australian Statistics Bureau, Statistics Denmark, Statistics Sweden

Note: New Zealand and Canadian city regions data as at 2006

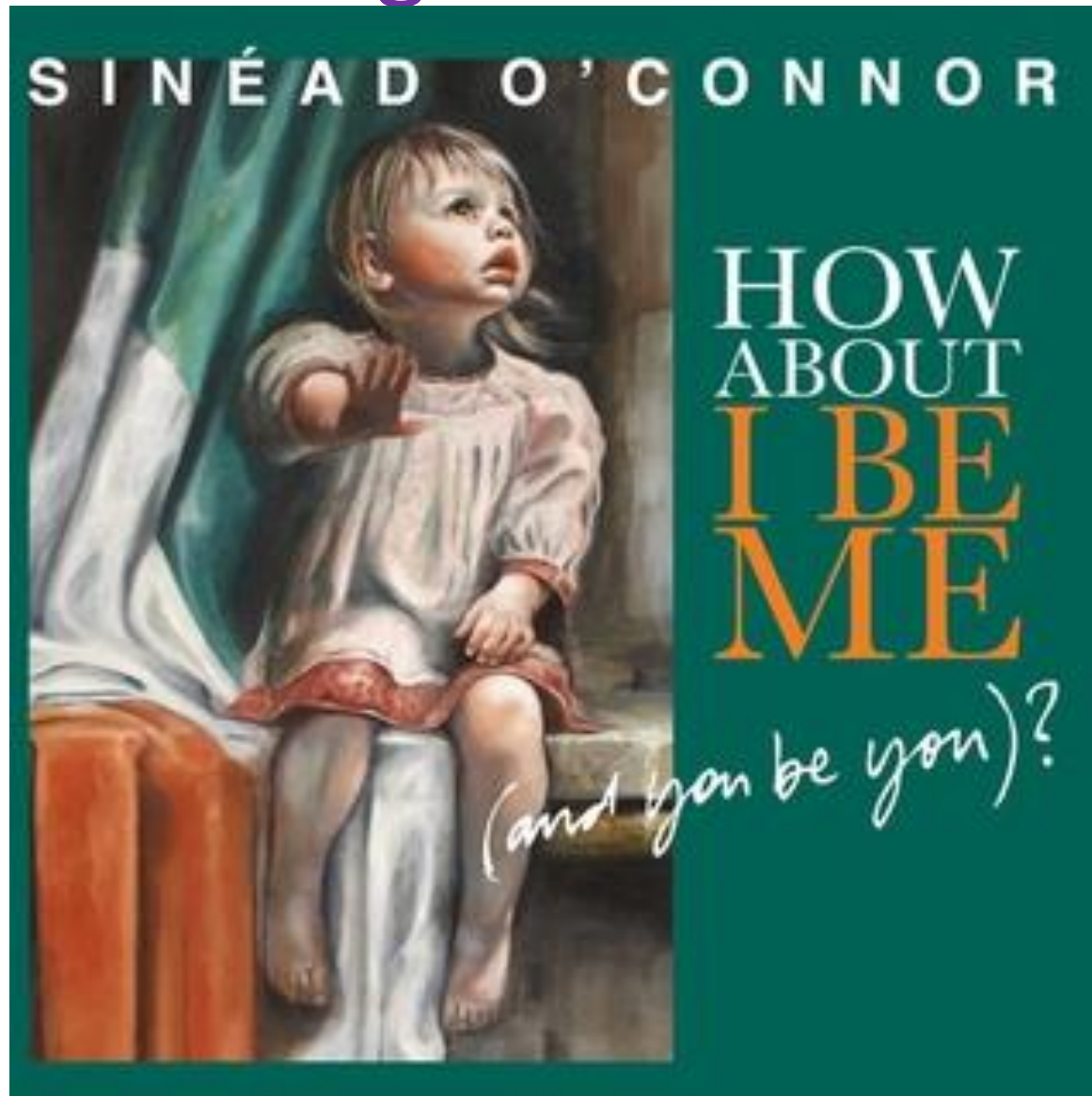
...and the trend is accelerating.



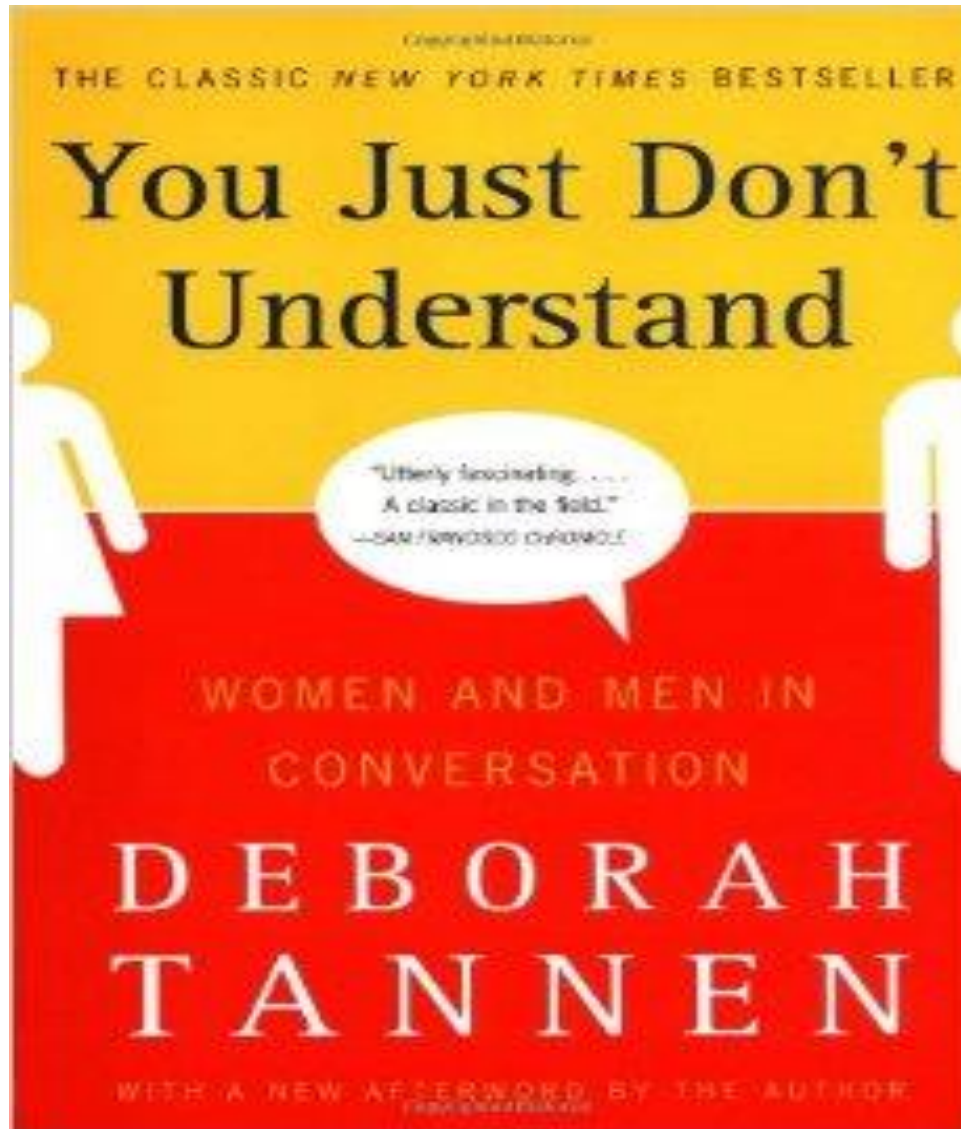
Auckland views of Central Government.

Myths or reality?

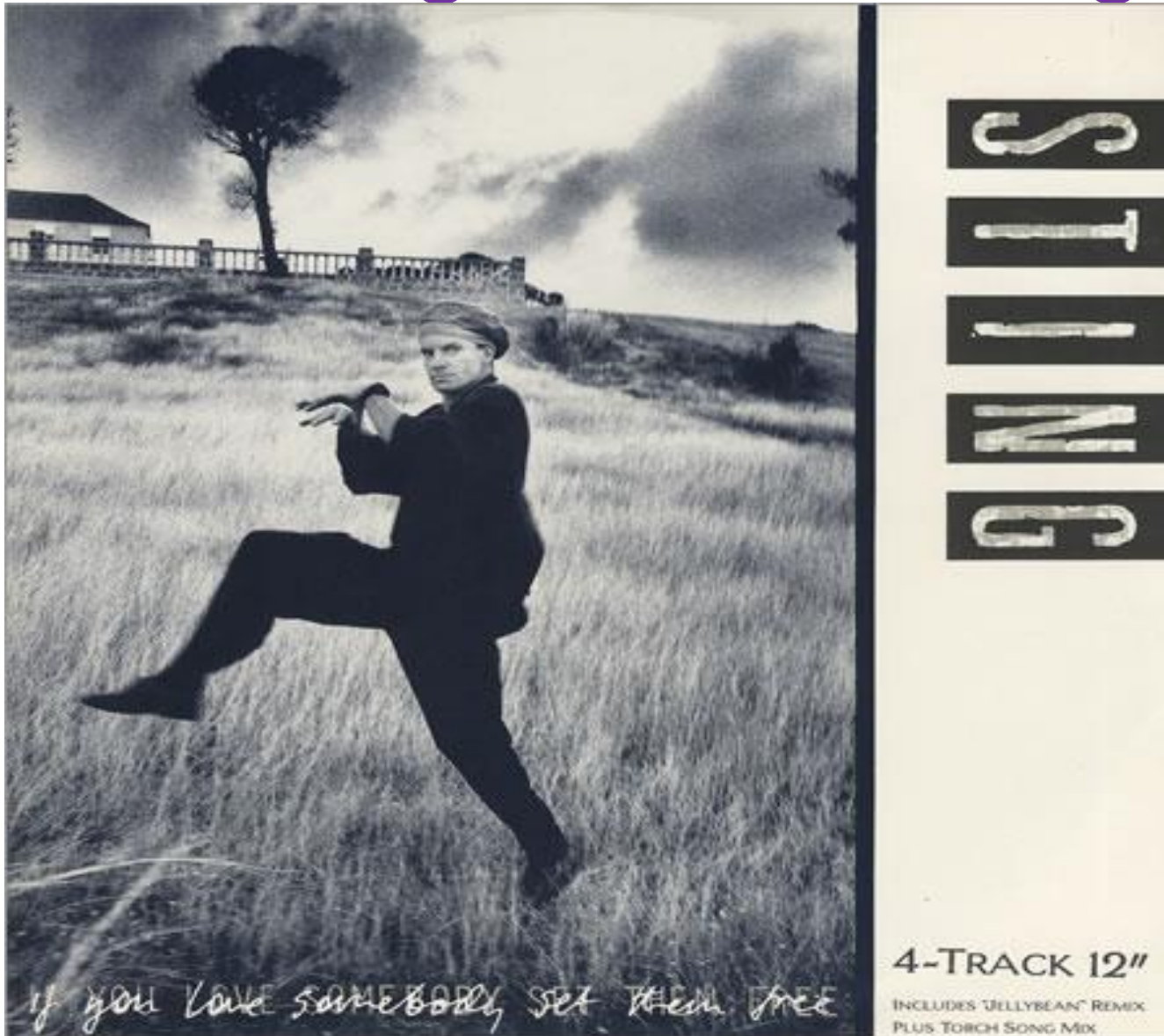
#1: Wellington's irrelevant...



#2: Wellington doesn't get it...



#3: Wellington's controlling...



Areas of Focus

- Housing
- Transport
- South Auckland
- *Integrated infrastructure at scale*
- *Realising the diversity dividend*
- *Maximising Auckland's economic potential*
- *Machinery of government*

“Mr Holden...can he make pigs fly?”

Brian Rudman NZ Herald ...08 July 2015

